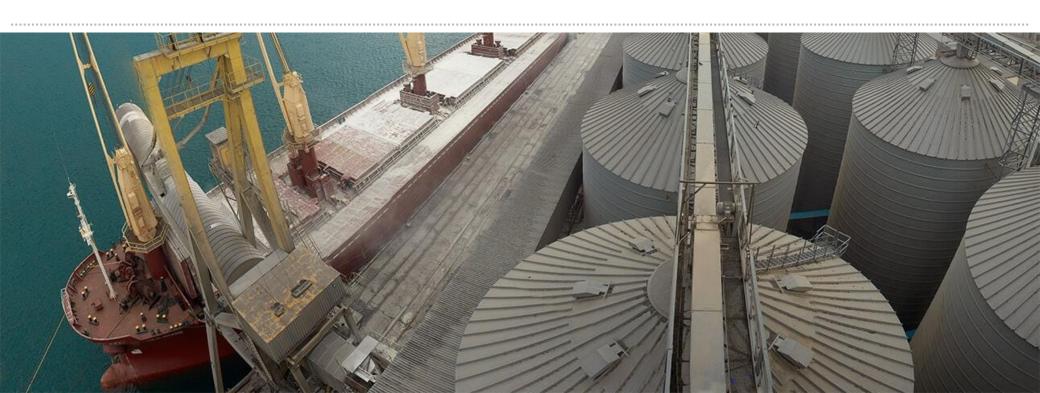
# KERNEL

# Kernel Holding S.A.

FY2018 results and company presentation

22 October 2018



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# 1. FY2018 results



# 1.1 FY2018 highlights

- Revenue totaled US\$ 2.4bn in FY2018, an 11% increase y-o-y
  - Mostly driven by higher sales volumes of sunflower oil
- EBITDA stood at US\$ 223m in FY 2018, a 30% decline y-o-y
  - Sunflower oil segment earned US\$ 77m of EBITDA as crushing margins were expectedly weak, contracting to 49 US\$ per ton of oil sold in bulk while sales volumes of sunflower oil sold in bulk increased by 20% y-o-y to a record 1.3 million tons
  - Grain & infrastructure:
    - Grain trading segment generated US\$ 17m EBITDA in FY2018 (-23% y-o-y), undermined by weak trading margin in Ukraine and write-off of VAT receivable in Russia, partially offset by a contribution from Avere operations;
    - Silo service earned US\$ 44m EBITDA in FY2018 (+11% y-o-y), driven by strong demand for grain drying services;
    - Export terminals contributed US\$ 39m EBITDA, down 18% y-o-y, stemming from both lower volumes and weaker margin owing to inflating cost base
  - Farming segment EBITDA stood at US\$ 89m in FY2018, a 39% decline y-o-y, as unfavorable weather conditions damaged crop yields while acceleration of local cost inflation, and prolonged weakness of global soft commodity prices undermined profitability.
- Driven by weaker operating performance and provision recognized to settle the possible arbitration claim, the net profit attributable to shareholders stood at US\$ 52m (-70% y-o-y)
- Net cash generated from operations amounted to US\$ 152m in FY2018, as compared to US\$ 119m for the same period a year ago, while investing activities cash outflow amounted to US\$ 156m, comprising mostly the capital expenditures related to the execution of Strategy 2021
- Financial leverage increased to 2.8x net-debt-to-EBITDA as of 30 June 2018, and is expected to reach its peak at the end of FY2019

| US\$ million except ratios and EPS         | FY2017  | FY2018       | у-о-у    |
|--|---------|--------------|----------|
| Income statement highlights                |         |              |          |
| Revenue                                    | 2,168.9 | 2,403.0      | 10.8%    |
| EBITDA <sup>1</sup>                        | 319.2   | 222.5        | (30.3%)  |
| Net profit / (loss) attributable to equity | 17/ 0   | FO 1         | (70.40/) |
| holders of Kernel Holding S.A.             | 176.2   | 52.1         | (70.4%)  |
|  |         |              |          |
| EBITDA margin                              | 14.7%   | 9.3%         | (5.5pp)  |
| Net margin                                 | 8.1%    | 2.2%         | (6.0pp)  |
| EPS <sup>2</sup> , US\$                    | 2.19    | 0.64         | (71.0%)  |
|  |         |              |          |
| Cash flow highlights                       |         |              |          |
| Operating profit before working capital    | 324.8   | 183.3        | (43.6%)  |
| changes                                    |         |              | ,        |
| Change in working capital                  | (206.2) | (31.2)       | (84.9%)  |
| Cash generated from operations             | 118.5   | 152.1        | 28.3%    |
| Net cash provided by / (used in)           | 77.4    | 82.5         | 6.6%     |
| operating activities                       | 77.4    | 02.5         | 0.070    |
| Net cash used in investing activities      | (223.5) | (155.7)      | (30.3%)  |
|  |         |              |          |
| Liquidity and credit metrics               |         |              |          |
| Net interest-bearing debt                  | 514.0   | 622.1        | 21.0%    |
| Readily marketable inventories             | 353.9   | 325.2        | (8.1%)   |
| Adjusted net debt <sup>3</sup>             | 160.0   | 296.9        | 85.5%    |
| Shareholders' equity                       | 1,153.0 | 1,170.7      | 1.5%     |
| Net debt / EBITDA                          | 1.6x    | 2.8x         | 1.2x     |
|  | 0.5x    | 2.8x<br>1.3x |          |
| Adjusted net debt / EBITDA                 |         |              | 0.8x     |
| EBITDA / Interest                          | 5.1x    | 3.4x         | (1.7x)   |

Financial year ends 30 June

 $\it Note~1$  Hereinafter, EBITDA is calculated as the sum of the profit from operating activities plus amortization and depreciation.

Note 2 EPS is measured in US Dollars per share based on 81.9 million shares in FY2018

Note 3 Adjusted net financial debt is the sum of short-term interest-bearing debt, current maturities of long-term interest-bearing debt and long-term interest-bearing debt, less cash and cash equivalents, marketable securities and readily marketable inventories at cost.



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# 1.2 Segment results FY2018

|                                 | Rev    | Revenue, US\$ m |       |        | EBITDA, US\$ m |       | V      | olume, k t 1 |       | EBITD  | A margin, US | \$ / t <sup>2</sup> |
|---------------------------------|--------|-----------------|-------|--------|----------------|-------|--------|--------------|-------|--------|--------------|---------------------|
|                                 | FY2017 | FY2018          | у-о-у | FY2017 | FY2018         | у-о-у | FY2017 | FY2018       | у-о-у | FY2017 | FY2018       | у-о-у               |
| Sunflower oil sold in bulk      | 1,068  | 1,264           | 18%   | 83.2   | 63.3           | (24%) | 1,084  | 1,301        | 20%   | 76.8   | 48.7         | (37%)               |
| Bottled sunflower oil           | 141    | 130             | (8%)  | 16.6   | 13.4           | (19%) | 131    | 119          | (10%) | 126.0  | 112.6        | (11%)               |
| Sunflower oil division          | 1,208  | 1,393           | 15%   | 99.8   | 76.7           | (23%) |        |              |       |        |              |                     |
| Grain trading                   | 923    | 951             | 3%    | 22.7   | 17.5           | (23%) | 5,060  | 4,646        | (8%)  | 4.5    | 3.8          | (16%)               |
| Export terminals <sup>3</sup>   | 59     | 53              | (9%)  | 47.6   | 39.1           | (18%) | 4,456  | 4,112        | (8%)  | 10.7   | 9.5          | (11%)               |
| Silo services                   | 61     | 72              | 19%   | 40.0   | 44.2           | 11%   | 3,255  | 3,292        | 1%    | 12.3   | 13.4         | 9%                  |
| Grain & infrastructure division | 1,043  | 1,077           | 3%    | 110.2  | 100.8          | (9%)  |        |              |       |        |              |                     |
| Farming division                | 381    | 470             | 23%   | 145.5  | 88.7           | (39%) | 2,074  | 2,594        | 25%   | 377.7  | 148.9        | (61%)               |
| Unallocated corporate expenses  |        |                 |       | (36.4) | (43.7)         | 20%   |        |              |       |        |              |                     |
| Reconciliation                  | (463)  | (538)           | 16%   |        | -              |       |        |              |       |        |              |                     |
| Total                           | 2,169  | 2,403           | 11%   | 319.2  | 222.5          | (30%) |        |              |       |        |              |                     |

Note 1 Million liters for bottled sunflower oil



Note 2 US\$ per thousand of liters for bottled sunflower oil; US\$ per hectare for farming

Note 3 Excluding Taman. Earnings from the joint venture are accounted for below EBITDA

Differences are possible due to rounding

# 2. KERNELTODAY



# 2.1 Kernel today

### Sunflower oil segment

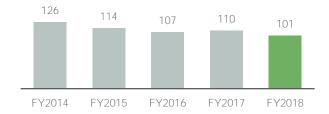
- #1 sunflower oil producer and exporter in the world
- Leading bottled sunflower oil producer and marketer in Ukraine
- 8 oilseed processing plants located across the sunflower seed belt in Ukraine
- 3.5 million tons annual sunflower seed crushing capacity

### EBITDA 1, US\$ million 213 178 129 77 FY2015 FY2017 FY2018 FY2014 FY2016

### Grain and infrastructure segment

- Leading grain originator and marketer in Ukraine with 9% of country's total grain exports
- One export terminal in Ukraine and one in Russia (50/50 JV with Glencore) with total annual capacity to transship 6.2 million tons of soft commodities
- #1 private inland grain silo network in Ukraine with 2.8 million tons of storage capacity

#### EBITDA, US\$ million



### Farming segment

- #1 crop producer in Ukraine operating 550 thousands hectares of leasehold farmland
- Modern large-scale operations, sustainable agronomic practices, cluster management system and export-oriented crop mix
- Nearly 100% of sales volumes flows through our infrastructure and sunflower oil segments, earning incremental profits

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### EBITDA, US\$ million

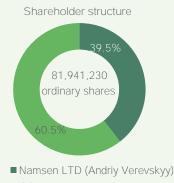


| Key financials, US\$ m1        | FY14   | FY15  | FY16  | FY17  | FY18  |
|--------------------------------|--------|-------|-------|-------|-------|
| Revenue                        | 2,393  | 2,330 | 1,989 | 2,169 | 2,403 |
| EBITDA                         | 223    | 397   | 346   | 319   | 223   |
| Net profit/(loss) <sup>2</sup> | (98)   | 107   | 225   | 176   | 52    |
| EBITDA margin                  | 9.3%   | 17.0% | 17.4% | 14.7% | 9.3%  |
| Net margin                     | (4.1%) | 4.6%  | 11.3% | 8.1%  | 2.2%  |
| EPS, US\$                      | (1.23) | 1.34  | 2.83  | 2.19  | 0.64  |
| U                              | '      |       |       |       |       |

- Except ratios and EPS
- Net profit/(loss) attributable to equity holders of Kernel Holding S.A.

#### Stock information

| Exchange                   | Warsaw Stock Exchange |
|----------------------------|-----------------------|
| Stock quote currency       | PLN                   |
| Issued shares              | 81,941,230            |
| Bloomberg   Reuters ticker | KER PW   KERN.WA      |
| ISIN code                  | LU0327357389          |



- Other

Note 1 Hereinafter, segment EBITDA is presented prior to certain unallocated G&A costs and net of discontinued operations and assets held for sale



Kernel

transshipment

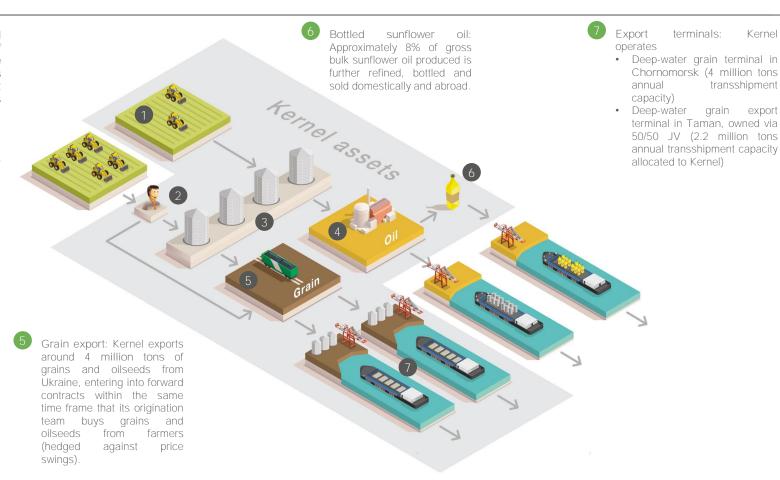
### 2.2 What we do

farming: Kernel operates 550 thousand ha of farmland in Ukraine producing over 3 million tons of grains and oilseeds that flow via its other business divisions.

Procurement: Kernel sources ca. 2.8 million tons of sunflower seeds and ca. 2.0 million tons of grains from over 5.000 farmers.

network: Kernel operates 2.8 million tons of grain silo storage capacity across various regions of Ukraine.

Oilseed processing: Kernel's 8 oilseed crushing plants<sup>1</sup> have a processing capacity of 3.5 million tons of sunflower seeds crushed per year. 1,000kg of sunflower oil seeds yields, on average, 440kg of sunflower oil, 390kg of sunflower meal and 160kg of sunseed husk

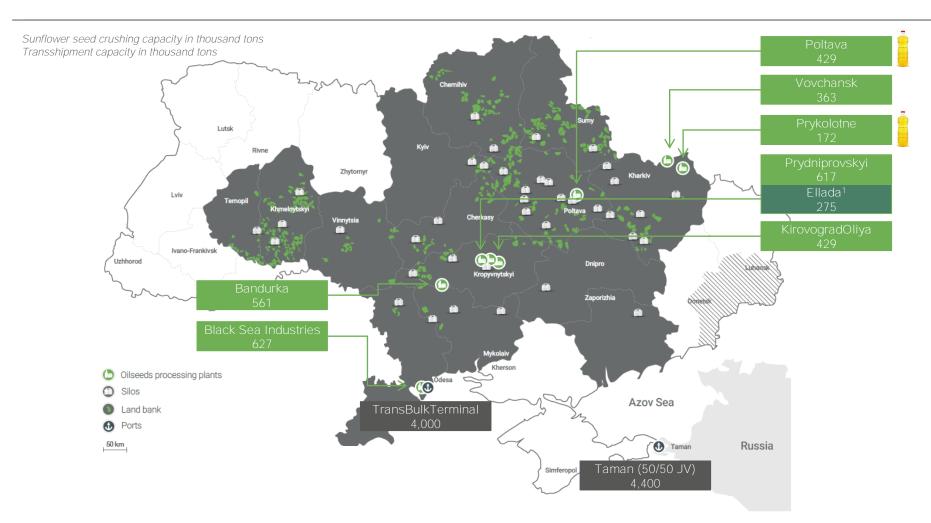


Kernel bridges Ukrainian farmers with the global market place using its efficient, scalable and integrated resources and processes

Note 1 Including one plant operated under tolling agreement (275 thousand tons of sunflower seed annual crushing capacity)

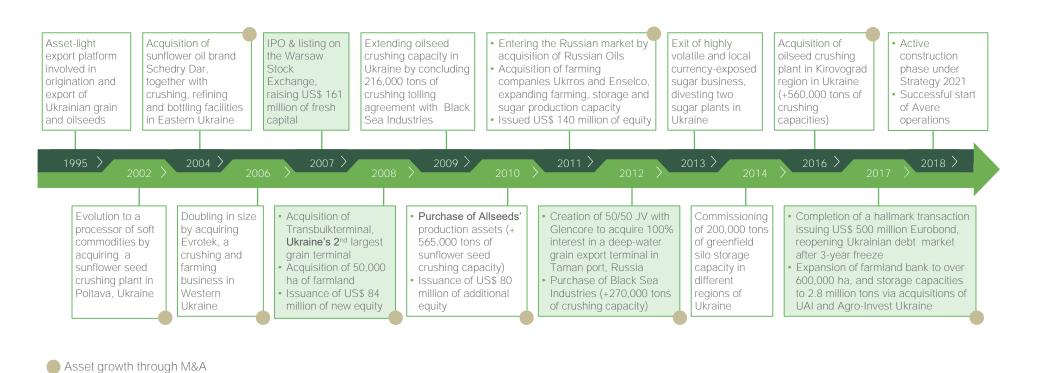


# 2.3 Efficient and well-invested asset base



Diversified and strategically located world-class asset base provides significant competitive advantages

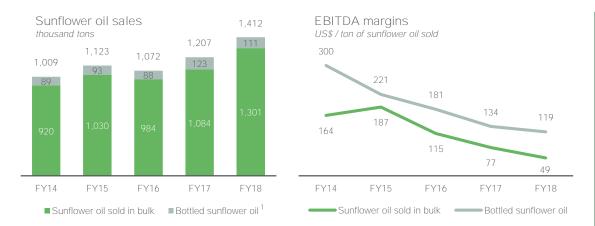
# 2.4 Kernel's key milestones



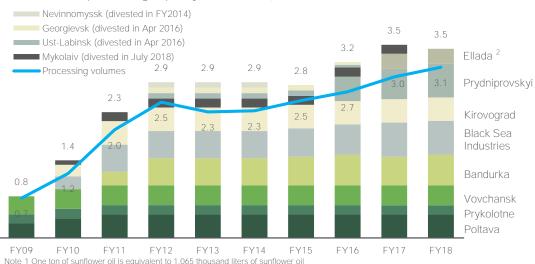
Unparalleled track record of continuous development



# 2.5 Sunflower oil division

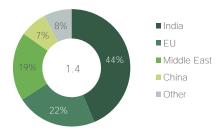


### Kernel oilseed processing capacity, million tons per year



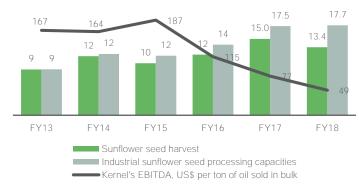
- Division's EBITDA declined 22% y-o-y in FY2018, to US\$ 77m
  - Record sunflower seeds processing volumes (3.1m tons) and sales of sunflower oil (1.4m tons) → focus on full capacity utilization in low-cycle business environment

Sunflower oil key sales markets in FY2018, million tons



 Weak EBITDA margin due to increased misbalance between sunflower seed processing capacities and harvested volumes

Supply & demand for sunflower seeds in Ukraine, million tons



Source National Academy of Agricultural Sciences of Ukraine, USDA, Kernel



Note 2 Operated under tolling agreement

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### 2.6 Grain and infrastructure division



#### Grain:

- The assignment of Taman grain transshipment quota entitlement to a 3<sup>rd</sup> party for FY2018 led to decline in export volumes
- Margins reduction in FY2018
  - Lower y-o-y grain harvest led to the increased competition
  - Turbulence on domestic railway carriage market stipulated logistic cost inflation
  - Write-off of US\$ 13m VAT credit in Russia
  - Positive contribution from Avere operations

### Key export markets in FY2018

Thousand tons (excl. Avere traded volumes)



#### Silo services:

- Strong grain in-take volumes driven by the de-bottlenecking of our silo network and acquisition of new modern silos in summer 2017
- Healthy EBITDA margin supported by strong demand for grain drying services due to a rainy harvesting campaign in 2017

### Export terminals:

- Lower export terminals throughput volumes, partially driven by the execution of investment project in our TransBulkTerminal in Chornomorsk
- Weaker margin, slightly pressured with growing overheads and direct costs inflation

 Overall, grain and infrastructure business contributed US\$ 101m of EBITDA in FY2018, down 9% y-o-y



# 2.7 Farming division



- US\$ 88 million EBITDA in FY2018, down 40% y-o-y
  - Unfavorable weather conditions. As a result of a drought in Ukraine during the spring crop pollination period, our yields on initial landbank reduced by 9-30% depending on the crop
  - Limited contribution from the lease-hold farmland bank acquired. Weaker operating performance of recently acquired farmland further diluted the contribution from our farming business.
  - Cost inflation of 6% (or approximately 40 US\$/ha), primarily driven by land lease and payroll costs growth.
- Acquisition of Ukrainian Agrarian Investments and Agro-Invest Ukraine in summer 2017 expanded the leasehold farmland bank by more than 200 thousand hectares. Several distant land blocks were immediately disposed, being suboptimal for our operations

(114)

FY2014

FY2015

FY2016

US\$ per ha 2 ——% of revenue

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FY2017

FY2018

Note 1 For comparison purposes, yields for FY2018 are provided for Kernel's initial lands

Note 2 Farming segment EBITDA for the period, divided by the acreage harvested in

(prior to land bank expansion in summer 2017).

corresponding year.

# 3. Balanced growth strategy



# 3.1 Kernel's mid-term strategy

We aim to profitably double export volumes by FY2021, providing comprehensive solutions to our clients (customers and suppliers), with balanced development of our businesses by the efficient use of our asset base, investment in technology and innovation, strategic acquisitions, continuous development of our employees and strengthening of our operations.



targets in

- Expand and streamline silo network to serve growing in-house production and export volumes
- assets to lift operational efficiency and productivity levels to Kernel's high standard

Key deliverables in FY2018

- Construction phase kick off for processing plant in western Ukraine and rollout of upgrade program in other crushing facilities
- Key equipment contracted for both projects
- our Active construction phase on TransGrainTerminal, a 4-million-ton deep-water grain transshipment facility in Chornomorsk port
  - Launched Avere a knowledge and research platform to effectively hedge the expected increase of Kernel's export volumes
  - Start of construction of two silos

 Successful integration of Ukrainian Agrarian Investments and Agro-Invest Ukraine acquired in summer 2017

# 3.2 Strategy 2021 serves as a solid basis for future growth

Strategy 2021 pipeline overview:

| Approximate CapEx budge | ts, |
|-------------------------|-----|
| US\$ m (excl. VAT)      |     |

|     |  | 00¢ III (CXCI. V7 (I) |
|-----|--|-----------------------|
| I   | Construction of greenfield oilseed processing plant in Western Ukraine  Annual sunflower seed processing capacity: 1 million tons  Expected commissioning date: early 2021   | 180                   |
| П   | Upgrade of most our oilseed processing plants to significantly improve the performance of sunflower oil business throughout (FY2019-2020)  | 150                   |
| III | Construction of new grain export terminal in the port of Chornomorsk  Annual throughput capacity: 4 million tons of grain  Expected commissioning date:  - First stage (up to 1.0m tons of incremental transshipment capacity): Jan 2019  - Final commissioning: autumn 2019 | 120                   |
| IV  | Construction and de-bottlenecking of silos (FY2019-2020)   | 65                    |
| V   | Acquisition of 500 railcars (FY2019)   | 25                    |
|     | Total  | 540                   |

- The major portion of investments is expected to be financed by debt attracted from international financial institutions
- Over US\$ 100m out of US\$ 540m has been deployed as of 30 June 2018

# 4. FINANCIALS AND OUTLOOK



# 4.1 Consolidated statement of profit or loss

| US\$ million, except ratios and EPS          | FY06  | FY07  | FY08  | FY09  | FY10  | FY11    | FY12    | FY13    | FY14    | FY15    | FY16    | FY17    | FY18    |
|--|-------|-------|-------|-------|-------|---------|---------|---------|---------|---------|---------|---------|---------|
| Revenue                                      | 215   | 350   | 663   | 1,047 | 1,020 | 1,899   | 2,072   | 2,797   | 2,393   | 2,330   | 1,989   | 2,169   | 2,403   |
| Net IAS 41 gain / (loss)                     | -     | -     | -     | -     | -     | -       | -       | 15      | (17)    | (7)     | 20      | (3)     | 19      |
| Cost of sales                                | (173) | (267) | (505) | (730) | (709) | (1,440) | (1,614) | (2,361) | (1,968) | (1,810) | (1,548) | (1,723) | (2,108) |
| Gross profit                                 | 42    | 83    | 159   | 317   | 311   | 460     | 457     | 451     | 408     | 512     | 460     | 443     | 314     |
| Other operating income                       | 1     | 8     | 25    | 17    | 18    | 26      | 66      | 67      | 60      | 83      | 45      | 41      | 59      |
| Distribution costs                           | (20)  | (39)  | (52)  | (143) | (134) | (170)   | (199)   | (238)   | (263)   | (199)   | (158)   | (159)   | (154)   |
| G&A expenses                                 | (11)  | (13)  | (20)  | (24)  | (27)  | (38)    | (67)    | (78)    | (77)    | (68)    | (59)    | (60)    | (80)    |
| EBIT   | 12    | 39    | 112   | 167   | 167   | 277     | 257     | 201     | 129     | 328     | 287     | 265     | 140     |
| Financial costs, net                         | (9)   | (19)  | (28)  | (32)  | (23)  | (42)    | (63)    | (75)    | (72)    | (69)    | (57)    | (62)    | (65)    |
| FX gain(loss), net                           | (1)   | (1)   | 3     | (3)   | 11    | 2       | 5       | 3       | (99)    | (153)   | 30      | (3)     | 5       |
| Other non-operating items                    | (2)   | (2)   | 5     | (4)   | (4)   | (28)    | (3)     | (8)     | (48)    | (5)     | (13)    | (3)     | (30)    |
| Income tax                                   | 0     | 2     | (9)   | 5     | 0     | 18      | 9       | (6)     | (11)    | (O)     | (4)     | (19)    |         |
| Net profit from continuing operations        | 0     | 19    | 82    | 132   | 152   | 226     | 206     | 115     | (102)   | 101     | 244     | 179     | 56      |
| Profit / (loss) from discontinued operations | -     | -     | -     | -     | -     | -       | 5       | (10)    | (6)     | (5)     | (17)    | -       |         |
| Net profit                                   | 0     | 19    | 82    | 132   | 152   | 226     | 211     | 105     | (107)   | 96      | 227     | 179     | 56      |
| Net profit attributable to shareholders      | 1     | 20    | 83    | 136   | 152   | 226     | 207     | 112     | (98)    | 107     | 225     | 176     | 52      |
| EPS, US\$                                    |       | -     | 2.1   | 2.0   | 2.2   | 3.0     | 2.6     | 1.4     | (1.2)   | 1.3     | 2.8     | 2.2     | 0.6     |
| ROE 1  |       | 37%   | 36%   | 36%   | 32%   | 29%     | 19%     | 9%      | (8%)    | 11%     | 24%     | 16%     | 5%      |
| ROIC <sup>2</sup>                            |       | 21%   | 25%   | 26%   | 22%   | 23%     | 17%     | 9%      | (1%)    | 11%     | 21%     | 15%     | 10%     |
| Net Income / Invested Capital                |       | 14%   | 36%   | 21%   | 23%   | 24%     | 15%     | 6%      | -5%     | 6%      | 17%     | 13%     | 4%      |
| EBITDA, incl.                                | 17    | 46    | 123   | 190   | 190   | 310     | 319     | 288     | 223     | 397     | 346     | 319     | 223     |
| Sunflower oil                                | -     | -     | 81    | 89    | 101   | 202     | 198     | 199     | 178     | 213     | 129     | 100     | 77      |
| Grain and infrastructure                     | -     | -     | 40    | 112   | 80    | 94      | 59      | 59      | 126     | 114     | 107     | 110     | 101     |
| Farming                                      | -     | -     | 20    | 7     | 23    | 32      | 74      | 67      | (44)    | 98      | 146     | 144     | 89      |
| Unallocated expenses and other               | -     | -     | (18)  | (18)  | (14)  | (18)    | (12)    | (38)    | (36)    | (29)    | (36)    | (35)    | (44)    |
| Gross margin                                 | 19%   | 24%   | 24%   | 30%   | 30%   | 24%     | 22%     | 16%     | 17%     | 22%     | 23%     | 20%     | 13.1%   |
| EBITDA margin                                | 8%    | 13%   | 19%   | 18%   | 19%   | 16%     | 15%     | 10%     | 9%      | 17%     | 17%     | 15%     | 9.3%    |
| Net margin                                   | 0.0%  | 5.3%  | 12.4% | 12.6% | 14.9% | 11.9%   | 10.2%   | 3.8%    | (4.5%)  | 4.1%    | 11.4%   | 8.2%    | 2.2%    |

Note 1 Net profit attributable to shareholders divided by average equity attributable to shareholders over the period

Note 2 Sum of net profit attributable to shareholders and financial costs, divided by average over the period sum of the debt and equity



Financials and

outlook

Balanced Financials and FY2018 results Kernel today growth strategy outlook

# 4.2 Balance sheet

| Balance sheet highlights                            |      |      |      |      |       |       |       |       |       |       |       |       |       |
|---|------|------|------|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| US\$ million  | FY06 | FY07 | FY08 | FY09 | FY10  | FY11  | FY12  | FY13  | FY14  | FY15  | FY16  | FY17  | FY18  |
| Cash & cash equivalents                             | 6    | 25   | 89   | 129  | 59    | 116   | 83    | 79    | 65    | 129   | 60    | 143   | 132   |
| Net trade accounts receivable                       | 9    | 10   | 49   | 32   | 65    | 112   | 146   | 151   | 100   | 56    | 75    | 87    | 92    |
| Prepayments to suppliers & other current assets     | 7    | 9    | 30   | 26   | 94    | 81    | 90    | 110   | 57    | 61    | 53    | 83    | 113   |
| Prepaid taxes                                       | 9    | 22   | 23   | 73   | 206   | 221   | 236   | 210   | 156   | 105   | 138   | 143   | 122   |
| Inventory   | 32   | 40   | 145  | 99   | 148   | 184   | 410   | 270   | 300   | 159   | 200   | 387   | 368   |
| of which: readily marketable inventories            | 29   | 38   | 139  | 91   | 143   | 141   | 336   | 157   | 243   | 140   | 184   | 354   | 325   |
| Biological assets                                   | 3    | 10   | 42   | 19   | 26    | 96    | 153   | 247   | 183   | 147   | 190   | 256   | 289   |
| Other current assets                                | -    | -    | -    | -    | -     | -     | -     | 23    | 12    | 2     | 4     | 21    | 87    |
| Intangible assets and goodwill                      | 10   | 28   | 103  | 81   | 118   | 152   | 228   | 321   | 233   | 172   | 159   | 219   | 208   |
| Net property, plant & equipment                     | 72   | 128  | 232  | 222  | 379   | 503   | 728   | 763   | 643   | 535   | 539   | 570   | 588   |
| Other non-current assets                            | 5    | 3    | 43   | 19   | 29    | 109   | 41    | 187   | 170   | 100   | 91    | 100   | 210   |
| Total assets  | 156  | 275  | 756  | 700  | 1,125 | 1,573 | 2,116 | 2,362 | 1,919 | 1,466 | 1,509 | 2,009 | 2,211 |
| Trade accounts payable                              | 1    | 6    | 6    | 8    | 11    | 27    | 25    | 47    | 33    | 27    | 42    | 53    | 74    |
| Advances from customers & other current liabilities | 5    | 9    | 22   | 26   | 131   | 102   | 155   | 202   | 80    | 63    | 77    | 89    | 105   |
| Interest-bearing debt                               | 93   | 157  | 256  | 295  | 345   | 422   | 693   | 725   | 743   | 463   | 339   | 655   | 751   |
| Short-term debt                                     | 29   | 44   | 127  | 160  | 210   | 266   | 266   | 450   | 483   | 367   | 254   | 152   | 246   |
| Long-term debt                                      | 54   | 102  | 98   | 133  | 135   | 156   | 427   | 276   | 260   | 95    | 84    | 8     | 11    |
| Corporate bonds issued                              | 10   | 10   | 31   | 2    | -     | -     | -     |       |       | -     | -     | 494   | 495   |
| Other liabilities                                   | 9    | 18   | 32   | 14   | 32    | 24    | 33    | 35    | 32    | 21    | 55    | 56    | 104   |
| Total liabilities                                   | 108  | 190  | 315  | 342  | 520   | 575   | 906   | 1,009 | 888   | 575   | 512   | 851   | 1,033 |
| Total equity  | 48   | 85   | 440  | 357  | 605   | 997   | 1,211 | 1,352 | 1,031 | 891   | 997   | 1,158 | 1,178 |
| Debt / equity ratio                                 | 2.0x | 1.8x | 0.6x | 0.8x | 0.6x  | 0.4x  | 0.6x  | 0.5x  | 0.7x  | 0.5x  | 0.3x  | 0.6x  | 0.6x  |
| Debt / assets ratio                                 | 60%  | 57%  | 34%  | 42%  | 31%   | 27%   | 33%   | 31%   | 39%   | 32%   | 22%   | 33%   | 34%   |
| Liquidity position and credit metrics               |      |      |      |      |       |       |       |       |       |       |       |       |       |
| Gross interest-bearing debt                         | 94   | 158  | 259  | 300  | 350   | 428   | 698   | 734   | 749   | 469   | 343   | 657   | 754   |
| Cash  | 6    | 25   | 89   | 129  | 59    | 116   | 83    | 79    | 65    | 129   | 60    | 143   | 132   |
| Net interest-bearing debt                           | 88   | 133  | 170  | 170  | 291   | 312   | 616   | 655   | 684   | 339   | 283   | 514   | 622   |
| Readily marketable inventories                      | 29   | 38   | 139  | 91   | 143   | 141   | 336   | 157   | 243   | 140   | 184   | 354   | 325   |
| Adjusted net financial debt                         | 58   | 95   | 32   | 79   | 148   | 170   | 280   | 498   | 441   | 199   | 99    | 160   | 297   |
| Net debt / EBITDA                                   | 5.2x | 2.9x | 1.4x | 0.9x | 1.5x  | 1.0x  | 1.9x  | 2.3x  | 3.1x  | 0.9x  | 0.8x  | 1.6x  | 2.8x  |
| Adjusted net debt / EBITDA                          | 3.4x | 2.0x | 0.3x | 0.4x | 0.8x  | 0.5x  | 0.9x  | 1.7x  | 2.0x  | 0.5x  | 0.3x  | 0.5x  | 1.3x  |
| EBITDA / Interest                                   | 1.8x | 2.5x | 4.4x | 5.9x | 8.3x  | 7.3x  | 5.1x  | 3.8x  | 3.1x  | 5.8x  | 6.1x  | 5.1x  | 3.4x  |

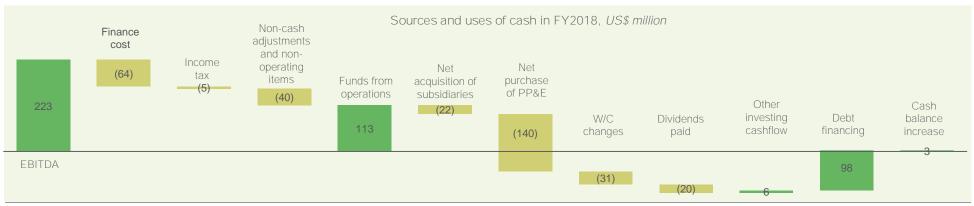
Note: financial year ends 30 June. Source: Consolidated audited financial accounts for 12 months, periods ending 30 June 2006 to 2018



FY2018 results Kernel today Balanced growth strategy outlook

# 4.3 Cash flow statement

| US\$ million                                 | FY06 | FY07 | FY08  | FY09 | FY10 | FY11  | FY12  | FY13  | FY14 | FY15  | FY16  | FY17  | FY18  |
|--|------|------|-------|------|------|-------|-------|-------|------|-------|-------|-------|-------|
| EBITDA                                       | 17   | 46   | 123   | 190  | 190  | 310   | 319   | 288   | 223  | 397   | 346   | 319   | 223   |
| Finance cost paid                            | (9)  | (18) | (28)  | (32) | (23) | (36)  | (67)  | (76)  | (72) | (68)  | (58)  | (35)  | (64)  |
| Income tax paid                              | (0)  | (1)  | (3)   | (2)  | (1)  | (3)   | (7)   | (43)  | (40) | (13)  | (3)   | (6)   | (5)   |
| Non-cash adjustments and non-operating items | (0)  | (1)  | 7     | (32) | 12   | (36)  | (27)  | 1     | (41) | (70)  | (18)  | 5     | (40)  |
| Funds from operations                        | 7    | 26   | 99    | 124  | 179  | 235   | 218   | 169   | 70   | 245   | 268   | 283   | 113   |
| Change in working capital                    | (36) | (15) | (210) | (25) | (97) | (180) | (242) | 135   | (1)  | 147   | (136) | (206) | (31)  |
| Acquisition of subsidiaries and JVs, net     | -    | (60) | (97)  | (5)  | (70) | (11)  | (136) | (152) | (41) | 2     | (36)  | (146) | (22)  |
| Net purchase of PP&E                         | (6)  | 2    | (24)  | (89) | (56) | (48)  | (93)  | (91)  | (42) | (23)  | (30)  | (40)  | (140) |
| Other investments                            | 1    | 0    | (49)  | (1)  | 1    | (66)  | (0)   | (23)  | (1)  | (4)   | 6     | (37)  | 6     |
| Free cash flow                               | (34) | (46) | (281) | 4    | (44) | (71)  | (253) | 38    | (14) | 369   | 71    | (146) | (74)  |
|  |      |      |       |      |      |       |       |       |      |       |       |       |       |
| Debt financing                               | 32   | 62   | 81    | 36   | (77) | (18)  | 220   | (45)  | 7    | (289) | (115) | 178   | 98    |
| Equity financing                             | (1)  | 3    | 235   | -    | 81   | 141   | 5     | (2)   | -    | (1)   | -     | 15    | -     |
| Dividends paid                               | =    | -    | -     | -    | -    | -     | -     | -     | -    | (20)  | (20)  | (20)  | (20)  |
| Financing cash flow                          | 31   | 64   | 315   | 36   | 4    | 124   | 225   | (48)  | 7    | (310) | (134) | 173   | 77    |
| Cash at the year end                         | 6    | 25   | 59    | 98   | 58   | 110   | 83    | 73    | 65   | 124   | 60    | 87    | 90    |
| Cash conversion cycle                        | n/a  | 71   | 91    | 89   | 126  | 95    | 124   | 94    | 90   | 71    | 66    | 88    | 69    |
| Payment period, days                         | n/a  | (5)  | (4)   | (3)  | (5)  | (5)   | (6)   | (6)   | (7)  | (6)   | (8)   | (10)  | (8)   |
| Inventories processing, days                 | n/a  | 49   | 67    | 61   | 64   | 42    | 67    | 53    | 53   | 46    | 42    | 62    | 48    |
| Receivables collection, days                 | n/a  | 10   | 16    | 14   | 18   | 17    | 23    | 19    | 19   | 12    | 12    | 14    | 12    |
| VAT receivables, days                        | n/a  | 17   | 13    | 17   | 50   | 41    | 40    | 28    | 26   | 18    | 20    | 22    | 18    |



### 4.4 Outlook for FY2019

### Sunflower Oil



- Improvement of crushing margin is expected as a record sunflower seed harvest of 15.5-16.0m tons in FY2019 (up 18% y-o-y) shall improve oilseed supply while the install crushing capacity remains relatively stable in Ukraine
- Kernel plans to process 3.1 million tons of sunflower seeds in FY2019

### Grain and Infrastructure





- Kernel targets to export a record 5.4 million tons of grains from Ukraine at better margins y-o-y
- Silo network and export terminals throughput volumes are envisaged to increase materially. Export terminal margin is expected to gradually reduce given more intense competition, and silo business margins are expected to normalize following last year's abnormally high base and inflating costs.

### Farming



- Improved weather conditions and successful integration of acquired farming assets are supportive factor for farming business.
- Enhanced by Avere support with hedging, we managed to pre-sell grain this year at higher prices as compared to last year
- As a result, we expect around US\$ 160m EBITDA contribution from farming division in FY2019

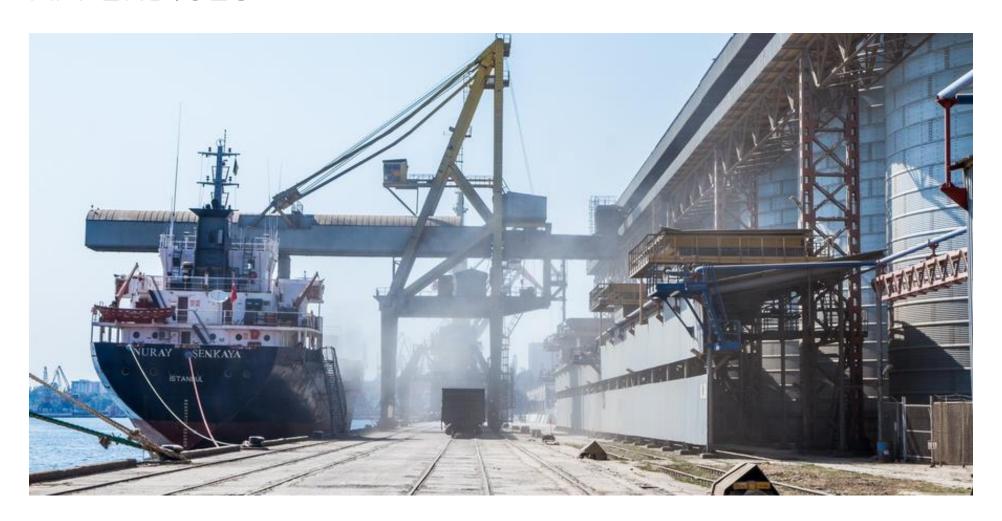
# IR contact and investor calendar

Michael lavorskyi Investor Relations Manager ir@kernel.ua Tel.: +38 (044) 461 88 01, ex. 7275 3 Tarasa Shevchenka Lane, Kyiv Ukraine, 01001

### Investor calendar

| i | Q1 FY2019 Operations Update          | 22 October 2018  |
|---|--------------------------------------|------------------|
| • | Q1 FY2019 Financial Report           | 29 November 2018 |
| • | Annual general shareholders' meeting | 10 December 2018 |
| • | Q2 FY2019 Operations Update          | 21 January 2019  |
| • | H1 FY2019 Financial Report           | 28 February 2019 |
| • | Q3 FY2019 Operations Update          | 19 April 2019    |
|   | Q3 FY2019 Financial Report           | 27 May 2019      |
| • | Q4 FY2019 Operations Update          | 17 July 2019     |
|   | FY2019 Financial Report              | 23 October 2019  |

# APPENDICES



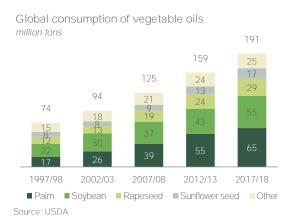
# A1. Key highlights

- Kernel operates in globally competitive growing Ukrainian agri sector
- Integrated, resilient and simple business model built around scale & global reach
- Leader across all market segments supported by unparalleled world-class asset base with high barriers to entry
- Top standard of corporate governance
- Solid financial performance and position
- Clear 2021 strategy reinforced with unmatched track record
- Reversion of low commodity cycle and forthcoming farmland market reform in Ukraine are free options imbedded into Kernel's business model

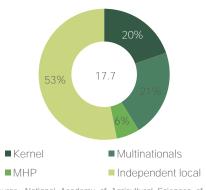
www.kernel.ua

### A2. Markets and business environment

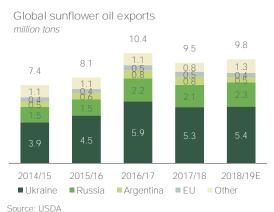
### Sunflower oil



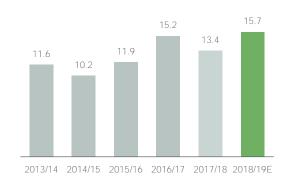
Sunflower seed industrial crushing capacity in Ukraine (2018) *million tons* 



Source: National Academy of Agricultural Sciences of Ukraine, **Kernel's** estimates



Sunflower seed harvest in Ukraine million tons



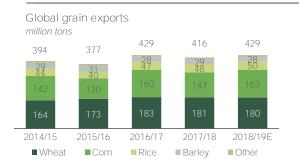
Source: USDA, Kernel's estimates

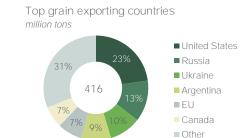
#### Global edible oils market trends

- Consumption of edible oils increased by 3.6% y-o-y in marketing year 2017/18, versus 3.3% growth a year ago, reaching 191 million tons. It is spurred by strong demand coming from Asia, driven by income and population growth and rapidly expanding food processing industries. Production of vegetable oils exceeded 197 million tons, resulting in a downward pressure on vegetable oil prices.
- The sunflower oil category remained one of the fastest growing segments of the international vegetable oil market, adding 5.0% y-o-y in global consumption, driven by strong demand from India and China.
- The share of sunflower oil in total vegetable oil global consumption stood at 9.1%, the same as a year ago. Production of sunflower oil increased by 1.1% y-o-y, to 18.4 million tons, exceeding consumption by 1 million tons.
- Ukraine remained the largest producer and exporter of sunflower oil in the world, delivering to export markets 5.4 million tons in 2017/18 season.
- A USA-China trade war created opportunities for other countries in supplies of soybean meal and its substitutes (including sunflower meal) to China.

# A2. Markets and business environment

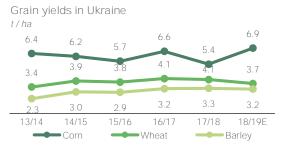
### Grain and infrastructure

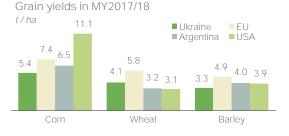












- Being the 3<sup>rd</sup> largest grain exporter in the world, Ukraine still has a significant potential to increase grain production by applying more efficient crop production techniques and reaching higher yields, which are currently 20-40% lower than those of developed producers
- With stable domestic consumption, productivity gains shall directly translate into export volumes growth

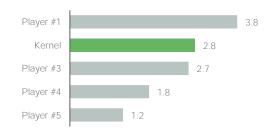
Top 5 grain exporters from Ukraine

| 2014/15       | 2015/16 | 2016/17 | 2017/18       |
|---------------|---------|---------|---------------|
| Nibulon       | SFGCU   | Nibulon | Nibulon       |
| SFGCU         | Kernel  | Kernel  | Kernel        |
| Kernel        | Nibulon | SFGCU   | ADM           |
| Louis Dreyfus | Cargill | ADM     | Bunge         |
| Cofco         | ULF     | Cargill | Louis Dreyfus |

Source: Stark Research, Kernel vessel lineup

Top 5 silo networks in Ukraine

Storage capacities, million tons



Source: Elevatorist

Top 5 grain transshipment terminals in Ukraine

Grains and meals transshipment volumes in 2017/18, million tons



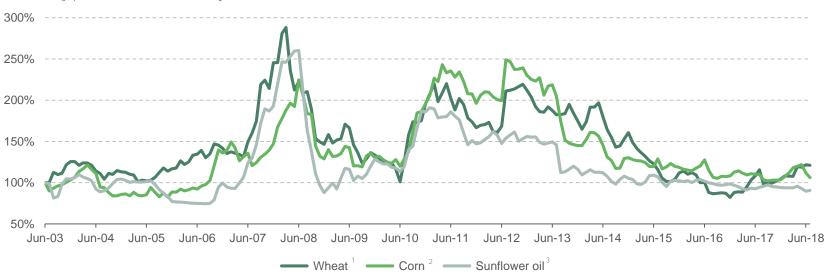
Source: Stark Research, Kernel

 Having leading positions in grain trading and infrastructure segments, Kernel is the best positioned platform in Ukraine to benefit from future growth of export volumes from Ukraine.

# A2. Markets and business environment

### Low cycle of soft commodity prices





#### Note

- 1. Wheat: No.1 Hard Red Winter, ordinary protein, FOB Gulf of Mexico, US\$ per metric ton
- 2. Corn: U.S. No. 2 Yellow, FOB Gulf of Mexico, U.S. price, US\$ per metric ton
- 3. Sunflower oil: crude, bid, FOB Black Sea, Ukraine, US\$ per metric ton

Source: USDA, APK-inform

- Soft commodity prices (inflation adjusted) continue to be depressed for the 5<sup>th</sup> consecutive year
- Slight signs of soft commodity prices rebound observed during last several months

Kernel, with >30% of its EBITDA being generated by the farming (upstream) business, is best positioned to benefit from the global recovery of soft commodity prices